2012 Annual Report

UPLIFTING THE HUMAN SPIRIT
INTRODUCTION

WestCare Foundation has become one of the nation’s largest non-profit behavioral health organizations, with programs addressing Substance Abuse, Mental Health, Corrections, Domestic Violence, Homelessness, Veterans, Runaway and Neglected Youth, and HIV/AIDS, among other issues.

Throughout the nation our teams of staff have a goal to use our time and talents in service to our neighbors in need, to help as many people as possible and to strive always, To Uplift the Human Spirit.

This Annual Report serves as a milestone in the development of the agency and a statement of our dedication to the clients we serve everyday.

“I alone cannot change the world, but I can cast a stone across the waters to create many ripples.”

– Mother Teresa

For more information, go to www.westcare.com
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It is with great pride that we issue the 2012 Annual Report of our activities and financial position. This year the WestCare family has been continually growing and uplifting the human spirit across the country. As leader of the Board, it has been an honor to see the new services we are offering and the lives we are changing. As always, the Board’s responsibility is to be a steward of this agency for the benefit of those we help and serve today, while also ensuring steady, well-planned growth and stability in order to help those in need tomorrow.

It is hard to believe that next year we will celebrate our 40th anniversary. It seems like yesterday the doors to WestCare opened as a one facility treatment center in Las Vegas. With the recent additions of North Carolina, Tennessee, Washington, and Wisconsin, we now serve in thirteen states, the US Virgin Islands, and Guam. As we grow, we continue to meet the needs of each community we serve. We provide hope for the hopeless and service to the under-served.

Our mission continues: to empower individuals to engage in a process of healing, growth and change benefiting themselves, their families, coworkers and communities. It is the mission that guides us into the future, and we will never lose sight of it.

_Uplifting the Human Spirit_,

James Wadhams,
Chairman of the Board

“What lies behind us and what lies before us are tiny matters compared to what lies within us.”

– Ralph Waldo Emerson

For more information, go to www.westcare.com
I always take great pride in presenting our annual report, as each year it represents more exciting growth in our service footprint.

In these pages you will find information representing some of the work we have accomplished in the past 12 months. Wisely using available resources, WestCare continues to strengthen our existing social services while adding programs in underserved areas.

Our incredibly devoted employees work with great compassion and resolve to help improve communities and the lives of thousands upon thousands of individuals in now a multitude of states and territories. This report helps illuminate what their efforts have done to Uplift the Human Spirit.

Yours in service,

Richard E. Steinberg
President and CEO

“The best thing you can do
is the right thing;
the next best thing you can do
is the wrong thing;
the worst thing you can do
is nothing.”

– Theodore Roosevelt

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MISSION STATEMENT

Mission
To empower everyone with whom we come into contact to engage in a process of healing, growth and change benefiting themselves, their families, co-workers and communities.

Vision
To devote our best collective and individual efforts toward “Uplifting the Human Spirit” by consistently improving, expanding and strengthening the quality, efficacy and cost-effectiveness of everything we do in building for the future.

“To Strive, To Seek,
To Find and Not to Yield”
– From the poem “Ulysses”
by Lord Alfred Tennyson

For more information, go to www.westcare.com
WestCare: **“Uplifting the Human Spirit”**

WestCare Foundation is a unique family of community-driven, non-profit agencies providing health and human services for adults, children, adolescents and families. WestCare works with those considered “difficult to treat,” and including those who are poor, addicted, mentally challenged, homeless, on probation or parole, returning veterans, runaway or sexually exploited youth, infected or at high risk for HIV/AIDS, victims of domestic violence or under the custody of the State due to deprivation and neglect.

Our clients include our most vulnerable, including those who may be indigent, those with multiple disorders or those involved with the criminal justice system. Our behavioral health and recovery support services are diverse and have responded to the needs of the people we serve in community-based, residential and outpatient environments.

Beginning with a single treatment facility in Las Vegas, Nevada in 1973, Fitzsimmons House, named in honor of its first $50,000 grant award by Frank E. Fitzsimmons, Chair of the National Teamsters Union, has evolved into WestCare and grown into one of the largest non-profit behavioral health organizations in the United States. Today, the WestCare network of programs serves children, adults and families in diverse community-based settings in Arizona, California, Florida, Georgia, Illinois, Kentucky, Minnesota, Nevada, North Carolina, the Pacific Islands, Tennessee, the U.S. Virgin Islands, Washington, Wisconsin, and Wyoming.

“Never underestimate the power of a small group of committed people to change the world. In fact, it is the only thing that ever has.”

– Margaret Mead
WestCare Foundation originated in Nevada, and has expanded to provide community-based behavioral healthcare and social services to adults, children and families across the United States as well as its territories in the Virgin Islands and Guam. At WestCare, our client population varies at our different locations and includes services to people throughout their life span. Our services include:

**Substance Abuse**

With our founding roots as a treatment facility for people addicted to heroin, WestCare continues to specialize in substance abuse treatment as our primary core service. Today we provide substance abuse services ranging from prevention to residential treatment for Men, Women, Children, Adolescents and Families nationwide and in the offshore territories of the US Virgin Islands and Guam.

**Mental Health**

WestCare provides a variety of services for individuals suffering with mental health issues, particularly when those co-exist with substance abuse and other disorders. The growing prevalence of depression, suicide, post traumatic stress disorder and other mental health problems are being seen in combination with addiction, especially in the returning war veterans we are serving.

**Correctional Programs**

Recognizing that incarceration without rehabilitation leads to recidivism, WestCare has established programs that provide treatment to inmates while in prison, as well as follow-up care in half-way houses and outpatient service venues for those involved in the criminal justice system.

**Domestic Violence**

We provide services to victims of domestic violence (and/or their children) who are “special populations” such as the elderly, the mentally or physically ill, persons with physical disabilities or those with a history of substance abuse.

**Homelessness**

We assist homeless persons and their families who are challenged by substance abuse and/or mental health disorders. WestCare is committed to helping the homeless move from the streets and emergency shelters into stabilized housing and/or treatment. We provide support services such as rapid re-housing programs, financial literacy counseling and job readiness/vocational services.

For more information, go to www.westcare.com
HIV/AIDS

WestCare provides residential treatment and case management to low-income, HIV-infected chronic substance abusers. Additionally, WestCare provides integrated mental health services, including assessment, medication management and individual, couples and family therapy. Early Intervention is also provided to facilitate risk-reduction behaviors in relation to HIV transmission. In many jurisdictions, we work in partnership with federal and state governments, and with county and city public health departments to provide community-based testing, pre-and post-test counseling and referral.

Runaway Youth

WestCare provides services for youth between the ages of ten (10) and eighteen (18) years of age for up to twenty-one days in areas including crisis stabilization and temporary housing, while arrangements for re-unification or placement are undertaken by the staff. This program is tied to Project Safe Place, which is a national network of “Safe Places” in the community that display the Safe Place logo and provide partnerships with local businesses, schools and government agencies. We also provide long term housing to pregnant and parenting girls and their children through Runaway Homeless Youth Services. Each woman is able to complete her education, enter college if desired and obtain employment over an 18 month period.

Veterans

WestCare is committed to providing local veterans with housing, case management, veteran advocacy, and referrals to other veteran services, including benefits, employment, transitional living counseling, substance abuse treatment, transportation assistance, and food and clothing assistance.

Hospital/Jail Diversion

WestCare’s nationally recognized Community Triage Center model provides safe, medically supervised detoxification services, as well as providing triage services for persons with mental health issues. It offers safe and effective treatment options for early intervention for both populations, providing a cost effective alternative to emergency room care and/or incarceration.

“I wanted to change the world.
But I have found that the only thing one can be sure of changing is oneself.”

– Aldous Huxley
WestCare Arizona

Since 1992, WestCare Arizona has been providing a full continuum of community-based, family oriented social services and behavioral health programming to youth, adults and families in the tri-state area of Arizona, California, and Nevada. WestCare Arizona operates facilities and provides services to individuals in the Northwestern regions of Arizona, Needles California and Laughlin, Nevada. WestCare Arizona’s primary services include outpatient substance abuse counseling, services for victims of domestic violence and outpatient intervention and prevention services for domestic violence offenders. WestCare Arizona has facilities located in Bullhead City including a domestic violence shelter, a group home, gender-specific sober living homes, a domestic violence transitional housing apartment complex, a community thrift store and the Arizona Administrative offices and Outpatient Community Involvement Center. There is also an Outpatient Community Involvement Center located in Kingman and an Outpatient Community Involvement Center located in Lake Havasu City. WestCare Arizona also operates an outpatient Community Involvement Center in Needles, California.

WestCare Arizona 2012 Highlights

• In July 2011, WestCare Arizona began their one-year contract with Southwest Behavioral Health (SBH) to provide transportation services to methadone clients in Kingman, AZ and Lake Havasu City, CA to transport clients to the Southwest methadone clinic in Bullhead City, AZ.
• In November, WestCare Arizona received the donation of a 2005 Chevy Pick-Up Truck from the Arizona American Water Company. The truck is happily being used for donation pick-ups.
• The 13th Annual Domestic Violence Fun Run/Walk was held on Saturday, October 29th, and successfully raised over $4,000 for WestCare’s Safehouse Domestic Violence shelter.
• The WestCare Arizona GED Scholarship Program began this year and was met with a flurry of activity including donations and GED applicants.

For more information, go to www.westcare.com
WestCare California

WestCare California, Inc. was founded more than 38 years ago and provides substance abuse treatment and related behavioral health services to more than 25,000 individuals annually in the Central Valley region of California. With California services ranging geographically from single sites in Sacramento in the north and Bakersfield in the south, the San Joaquin Valley serves as the anchor for service provision in California, with multiple sites in Fresno County. This includes incarcerated individuals and parolees, long-term hard-core addicts, persons with HIV/AIDS, veterans, pregnant and parenting women and teens and their children, people of color, people who are homeless and those living in poverty among other populations. WestCare California also operates as a Substance Abuse Services Coordinating Agency (SASCA). As one of the only four SASCA providers in the state, WestCare California serves more than 1,700 parolees returning to 33 of California’s 58 counties after completing in-prison treatment programs in partnership with multiple community-based organizations.

WestCare California 2012 Highlights

- The Living Room received a grant from Macy’s Passport to create a sustainable project designed to serve individuals with HIV/AIDS, another grant from the Whitney Foundation for food pantry services, and another grant from the State Office of AIDS Minority AIDS Initiative (MAI).
- The new Veteran’s Plaza facility was completed this year, and an Open House was held to introduce the program to the community. Apartments, rooms and flowerbeds were adopted by organizations and individuals to ensure our veterans feel at home when they move in this March. Fresno City Council Member Oliver Baines and dignitaries from all Veteran’s programs cut the official ribbon in November 2011. The Grand Opening will be held in July 2012.
- SASCA held a community training entitled “Faces of Change” on March 1st and 2nd, 2012 in Fresno. The training was extremely successful with 300 participants with providers from Los Angeles to the Oregon border attending.
- WestCare California was awarded the Overnight Stay Program in Fresno to house overnight eight clients evaluated at the hospital but not deemed to be a harm to themselves or others but in need of mental health services. WestCare California will pick them up at the hospital, house them over night, and link them up with treatment providers the next morning.
- WestCare California received a HUD grant for Project LiftOff, to house fifteen families using a scattered site model – one family member must have a documented disability. WestCare is partnering with the Fresno Housing Authority to provide housing and case management services.

For more information, go to www.westcare.com

“The journey of a thousand miles must begin with a single step.”

– Lao Tzu
**WestCare Florida**

WestCare Florida is comprised of three distinct subsidiaries including WestCare GulfCoast-Florida in St. Petersburg, The Village South in Miami and the Guidance/Care Center in the Florida Keys.

**Gulf Coast Florida**

WestCare GulfCoast-Florida has extensive experience in developing, implementing and operating programs for special populations including women, individuals with co-occurring substance abuse and mental health issues, individuals involved in the criminal justice system, at-risk youth, persons living with HIV/AIDS, chronically homeless adults and veterans among others.

**GulfCoast Florida 2012 Highlights**

- A Client “Renewal Week” was held this year. This week included special speakers and activities, and was followed by the residents attending A Recovery Concert “Living for a Better Me Recovery Awareness.”
- In November, WCGC began admissions to the newly designated Women’s wing at the Davis Bradley Building. This is a 6 to 12 month, 32 bed, substance abuse treatment program for women diverted from serving jail or prison stays.
- WestCare GulfCoast-Florida received a grant from the Able Trust for residential client’s vocational services.

**Guidance/Care Center**

Guidance/Care Center is a CARF accredited community mental health and substance abuse service provider located in the Florida Keys. Guidance/Care Center is the primary behavioral health provider for the Keys and offers services at three locations as well as providing in-home therapy, jail/detention based services and school based services.

*For more information, go to www.westcare.com*
The Village South

The Village South is a Joint Commission accredited comprehensive behavioral health program serving the Greater Miami community. The Village offers programs that provide treatment for children, adolescents, adults, and families facing the challenges of drug abuse and dependency, mental health issues, co-occurring disorders, and related conditions including persons living with HIV/AIDS.

Guidance/Care Center 2012 Highlights

• WestCare Guidance/Care Center was awarded Health Resources and Services Administration (HRSA) Affordable Care Act Planning Grant for FY12, which will allow GCC to research and write a grant application for funding to establish and Federal Qualified Healthcare Center (FQHC) in the Upper Keys, Monroe County.
• WestCare Guidance/Care Center received the Marathon Business Professional Women’s award for Employer of the Year 2011.
• WestCare Guidance/Care Center was awarded Sheriff’s Asset Forfeiture Fund funding for supplemental children’s substance abuse support.

The Village South Florida 2012 Highlights

• This year renovations began to the Medical department thanks to the Health Foundation of South Florida grant.
• This fall, the Village South held a one year anniversary celebration for the Midtown’s Wellness Center. Judge Jeffrey Rosinek was the guest speaker and clients, alumni, staff and community members attended.
• The Village South received a grant from the Florida Department of Corrections to have two Therapists provide services in their North Miami Work Release Center beginning in April 2012.
• The Village South day care is now proudly a member of the Association of Day Cares.
WestCare Georgia

Since 2003, WestCare Georgia has provided a wide spectrum of health and human services in both residential and outpatient environments. Services include a juvenile justice treatment program, outpatient substance abuse and addiction treatment, children in crisis and HIV/AIDS educational programs. WestCare Georgia has developed a reputation as a leading provider of quality care and over the past eight years, and has established strong partnerships and collaborations throughout Georgia.

WestCare Georgia 2012 Highlights

- This year WestCare Georgia took over as the treatment service provider in the Cobb County Drug Court.
- WestCare Georgia was awarded a contract from Fulton County to provide treatment services as part of the 2nd Chance Initiative at the Fulton County Jail.
- Blanket Atlanta received notification from the State of Georgia that they will receive more funding to provide and expand treatment services.
- WestCare Georgia Regional offices moved from 2818 Lakewood Avenue to 827 Pryor Street.
- Received formal notification from the City of Atlanta of an award for the VetsCare Initiative from 2012 Community Development Block Grant (CDBG) Funding.
- WestCare Georgia sponsored a Neighborhood Block Party and Health fair for residents of the Mechanicsville Community. Free food, music, health screening and HIV/AIDS testing were provided.

“If you do not change direction, you may end up where you are heading.”
– Lao Tzu

For more information, go to www.westcare.com
WestCare Illinois

WestCare Illinois is a national model dedicated to addressing the needs of substance abusing offenders with extensive criminal and substance abuse histories. The use of a structured therapeutic community (TC) teaches the clients comprehensive, evidence-based methods for right living. WestCare Illinois operates in two facilities in Northern Illinois. Since 2006, WestCare has served as the substance abuse provider at Sheridan Correctional Center, an adult male medium-security prison located approximately 70 miles southwest of Chicago. Clients are in the program for 9-24 months and go through a three-phase (orientation, treatment and prerelease reentry/reintegration) intensive treatment program. In addition to substance abuse treatment, clients are also required to participate in vocational and educational training, employment readiness programming, reentry case management, and funded aftercare.

In 2009, WestCare Illinois entered into a contract with the Cook County Jail Department of Corrections (CCJDOC). The IMPACT program at Cook County Jail is a male facility located in the city of Chicago. The program is designed to help clients eliminate destructive anti-social behaviors, develop nonthreatening communication skills, and learn pro-social behaviors that will lead to reduced substance abuse, criminal activity, and recidivism rates.

WestCare Illinois 2012 Highlights

- WestCare Illinois received a subcontract from Deer Rehabilitation (WestCare Cook County partner) for substance abuse services component of the 2nd Chance Cook County Reentry Pilot project.
- WestCare and the Illinois Criminal Justice Information Authority (ICJIA) co-published “Community Reentry after Prison Drug Treatment”, a research report examining myriad variables contributing to relapse and re-incarceration among 50 Sheridan graduates.
- The Impact program hosted the first “Coalition for Change” event at the Cook County Jail. This event brought together clients and staff from all specialized programming in the Jail and clients from each program performed songs, poetry, and skits.

“There are two ways of exerting one’s strength; one is pushing down, the other is pulling up.”
– Booker T. Washington
WestCare Kentucky

WestCare was invited into Kentucky in 2004 to meet the community’s need for increased substance abuse services, and to fill in one of the existing gaps in Eastern Kentucky’s Continuum of Care. Within Kentucky, WestCare operates facilities and programs in Pike, Estill, and Floyd counties.

In Pike County WestCare operates two facilities: The Hal Rogers Appalachian Recovery Center and The Perry A. Cline Transitional Living Facility and Community Involvement Center. The Hal Rogers Appalachian Recovery Center is a state licensed and accredited substance abuse treatment facility for adult men. The Perry A. Cline Transitional Living Facility and Community Involvement Center provides emergency shelter and food for more than 200 adults and children annually. The shelter is also the only full service facility of its kind in a five county area. At the community involvement center, community members receive licensed outpatient substance abuse services, community linkages and referrals, financial literacy training, and case management services.

WestCare Kentucky also operates a Jail Recovery Programs inside the Pike County Detention Center and the Floyd County Detention Center. In Estill County, WestCare offers a Community Involvement Center that provides licensed outpatient substance abuse treatment services, group and individual counseling. The center also supports citizens by providing community outreach services, referrals, and linkages.

WestCare Kentucky 2012 Highlights

- WestCare Kentucky’s new Second Chance House opened their doors to their first tenants in August 2011.
- WestCare partnered with the City of Pikeville, The Expo Center, and Pikeville Medical Center for Recovery Walk on September 24, 2011.
- The Perry Cline Shelter was awarded the Alpha Natural Resources grant.
- Boyle County Detention Center’s Substance Abuse Program (SAP) was certified as an Intensive Outpatient Program (IOP) from the Office of Inspector General.

For more information, go to www.westcare.com
WestCare Minnesota

WestCare Minnesota proudly joined the WestCare network of care providers in January 2011. The primary component of WestCare Minnesota is VICTRI, The Veterans Initiative Center and Research Institute. VICTRI is a Business Incubator for Veterans and their Families. The VICTRI is located in the VA Hospital Director’s former residence on the VA Medical Center Campus in Minneapolis MN. It is an ideal location for our veterans to visit and receive assistance.

“Great crisis produce great men and great deeds of courage.”
– John F. Kennedy

WestCare Minnesota 2012 Highlights

• WestCare Minnesota has been working against all odds to try to finalize the negotiations around the purchase the property for the new ‘VICTRI Village,’ a planned community for our military, veterans and families.
WestCare Nevada

Throughout our 37-year history, WestCare Nevada has become well-regarded as a provider that successfully meets the challenging needs of populations considered to be both hard-to-reach, and hard-to serve. This includes incarcerated individuals and parolees, long-term hard-core addicts, persons with HIV/AIDS, returning war veterans, pregnant and parenting women and teens and their children, people who are homeless and those living in poverty. WestCare Nevada offers innovative programs and services in six main facilities. Community Triage Centers operate in both Las Vegas and Reno. The CTC’s provide social and medical model detoxification as well as crisis stabilization for clients with co-occurring needs. The Women and Children’s Campus provides services for women and their children; gender responsive women’s residential treatment; transitional living for pregnant and parenting teen moms age 26-21; emergency shelter for runaway and homeless teens and adolescent detoxification. Residential treatment services for adult men and adolescent boys are provided at Harris Springs Ranch. Community based outpatient services are provided at the Community Involvement Centers located in both Las Vegas and rural Pahrump.

WestCare Nevada 2012 Highlights

- The Crossing Church helped complete a major landscaping remodel for the Women and Children’s Campus in Las Vegas. Approximately 150 volunteers worked on painting, landscaping, and installing new outside lighting and sprinkler system.
- This year WestCare Nevada received several new grants including a VA (Veterans Administration) grant for Women’s Transitional Living, 2nd Chance Re-entry Grant, Rural Tele-health grant, a grant for the expansion of substance abuse services for families involved in child welfare, and funds from United Health Care antitrust lawsuit to support the Reno CTC (Community Triage Center).
- The WestCare Home Front program, a transitional living facility in Reno for male Veterans, opened its’ doors April 15th, and is currently operating near capacity. Residents and staff at the VA Transitional Living facility in Reno held a well-attended Grand Opening Ceremony in which the Mayor of Reno, Ms. Sheila Leslie, and Judge Dorothy Nash-Holmes were in attendance.
- The Reno programs opened a new outpatient facility which provides services to individuals exiting the Nevada Department of Correction system.
- WestCare Nevada’s Harris Springs Ranch now has a new computer lab courtesy of the Rotary Club and USSA Bank.

For more information, go to www.westcare.com
WestCare North Carolina

WestCare North Carolina is home to the WestCare North Carolina Girls Program, a gender responsive residential facility for girls 13-17. This 16-bed program is for girls who are referred by the North Carolina Division of Juvenile Justice and Delinquency Prevention (DJJ), and are classified at a Level 2 Adjudicated Status. The program will utilized experienced Residential Counselors, Certified Teachers, Qualified Health Care Staff, Licensed Social Workers and Therapists, and a team of professionals to facilitate social, emotional and educational growth within each adolescent female we serve. During the 4-6 month stay, WCNC staff strive to assist young women in learning the skills and tools needed to successfully re-integrate with their families, and back into their communities. Family support services are also an integral component of the program. The campus provides a wealth of services, strengthening and broadening the behavior and education of the girls participating in the program.

WestCare North Carolina 2012 Highlights

• WestCare North Carolina began admissions to the Girls Program in March 2012, and was at full capacity by June 2012.
• The girl’s dorms as well as the campus facilities were designed and decorated beautifully to make client’s feel like they were at “home away from home.”
• On June 10th, 2012, WestCare hosted an open house to showcase the start of the North Carolina Girls program. North Carolina Secretary Hayes and her administrative team as well as WestCare senior executives were in attendance. The WestCare North Carolina clients took a huge role by preparing all of the appetizers and desserts, assisting with the decorations, planting flowers, registering all attendees and providing tours of the campus. Secretary Hayes and her staff spoke highly of the WestCare North Carolina Girls Program being the first of its kind in the state.

For more information, go to www.westcare.com
WestCare Pacific Islands

In 2009 WestCare opened a new home in the Western Pacific on the island of Guam. The island is a territory of the United States fondly known as “Where America’s Day Begins” and is home to 175,000 people of diverse ethnic backgrounds, making the culture and lifestyle of Guam truly unique. WestCare Pacific Islands began with its core program, “Project Isa-ta,” or “Our Rainbow.” This program provides prevention education for girls ages 9-17, at-risk for juvenile delinquency. Issues addressed by the program include HIV/AIDS, dating violence, self-esteem building, relationship building, overall health and wellness, body image, cultural diversity, goal setting and more. Last year WestCare Pacific Islands was thrilled to add Veterans services to their list of projects. WestCare is continually working to fill the gaps in services as well as bring new resources to the islands in the way of federal funding, training and community awareness from the local to the federal level.

WestCare Pacific Islands 2012 Highlights

- World AIDS Day 2011 Torchlight Ceremony was held at the historic Lujan House in Guam’s capital of Hagatna. The event was widely attended, most notably by the LGBT (Lesbian, Gay, Bisexual and Transgender) community, which was a first in Guam’s World AIDS Day history.
- WestCare Pacific Islands was pleased to welcome Ms. Sarah Thomas-Nededog as Vice-President, WestCare Pacific Islands. Ms. Thomas-Nededog was instrumental in WestCare’s introduction to Guam and will help provide day to day operational oversight of operations in the Pacific.

For more information, go to www.westcare.com
WestCare Tennessee

WestCare Kentucky’s Health Resources and Services Administration (HRSA) funded Network Planning Grant is based in Tennessee as of this fiscal year. The primary goal of this program is to establish a network of health care providers, mental health providers, and law enforcement officials in an attempt to integrate mental health and substance abuse treatment with primary care. The Hancock County Rural Health Network has been created, and is actively completing a community needs assessment, an HIT readiness assessment, an economic impact analysis, and a program mapping project for the state of Tennessee and the border counties of southwest Virginia. Although the Hancock County Rural Health Network is not currently providing mental health or substance abuse treatment services, we do provide resource lists and educational literature to any resident who asks for assistance. We hope to apply for an implementation grant in order to provide services in the future.

“Great crisis produce great men and great deeds of courage.”
– John F. Kennedy

For more information, go to www.westcare.com
U.S. Virgin Islands

The Village – Virgin Islands Partners in Recovery, Inc. (The Village-VIPIR) opened its doors in 1989 and is the exclusive provider of residential substance abuse treatment services in the U.S. Virgin Islands community for 20 years for adult residents of St. Croix and St. Thomas/St. John. Homeless adults with co-occurring substance abuse and mental health issues have been receiving treatment in a residential program operated by The Village-VIPIR since 2006. The Village-VIPIR also provides evidence-based prevention education services to youth and families as well as integrated substance abuse, HIV and Hepatitis prevention and education services to adults with or at risk of contracting Hepatitis and HIV. The Village – VIPIR also serves as the fiduciary agent for the community based organization, St. Croix Unity Coalition, which implements an environmental strategy to address the issue of underage drinking on the island of St. Croix.

The Village – Virgin Islands Partners in Recovery 2012 Highlights

• On October 28, 2011, the Alternative Education Program conducted a Fun Day for the students in the Positive Changes Program. Presenters included the Lieutenant Governor’s wife Ms. Cheryl Francis and Virgin Islands Police Department Public Information Officer Ms. Melody Rames.

• The Bank of Nova Scotia; Christiansted Branch Action Committee adopted The Village – VIPIR. The Committee members donated food/ toiletries collected during a one day food drive to support the agency, and are currently working on more fundraising events planned throughout the year.

• The Village – VIPIR Recovery House has been under renovation during 2012, and is scheduled for completion by September.
WestCare Washington

This year WestCare established a Memorandum of Agreement (MOA) with Washington State Department of Veteran Affairs (WSDVA) to create a public-private partnership. The primary purpose of this partnership is to expand the health services and programs offered to veterans beyond those afforded by the limited state budget capacity.

Washington State has a unique statute that allows the Department of Veteran Affairs to lease buildings or properties owned by the state to a private non-profit. Through this partnership, WestCare is working to develop resources to provide programs and services to veterans.

WestCare and the WSDVA have begun by identifying The Washington State Soldier’s Home and Colony, (a 180 acre property at the foot of Mt. Rainier) as the first property at which to pursue this concept. Through this property WestCare is working to bring behavioral health services to returning warriors and veterans in the specific areas of post-traumatic stress and substance use disorders.

Washington State’s number one priority is supporting women veterans. WestCare was a proud co-sponsor of the Washington State Women Veterans Summit in Tacoma, Washington this June. This one-day conference was attended by over 600 women veterans.
WestCare Wisconsin

WestCare Wisconsin was founded this year by Rev Dr. James White, former President/CEO of the Johnson Institute Foundation. Before joining WestCare as Regional Vice President, Dr. White assembled a talented and dedicated dream team to revive and uplift the grassroots Harambee Community Vision and Mission in Milwaukee, WI. Working full time for the first two years with little to no compensation, and little to no funding, the team was able to restore the integrity of the Vision and Mission, and prepare the school, housing programs, community outreach, and AODA services for re-launch. By joining the WestCare family as WestCare Wisconsin, Dr. White and his team recognized that the Harambee Community will now move forward and grow stronger in the years to come.

The Harambee Community Mission and Vision arose from the ashes and the aftermath of rioting in Milwaukee that erupted with the assassination of the Rev. Dr. Martin Luther King Jr. in 1968. After two years of praying, planning, and persevering, leaders of the area hardest hit by the riots launched an initiative to reclaim, rename, and rebuild the “Beloved Community.” They carved out their boundaries, held a naming ceremony and presented their strategic plan to the community. Harambee (Ha-Rom-Bay) is an African term in the Swahili language that is a high command for the entire community to “Work Together-Pull Together.” With the support of the University of Wisconsin Milwaukee Extension Program, the Harambee Community School in 1970, the Harambee Ombudsman Project initiative in 1977, the Isaac Coggs Community Health Center in 1978, and the IMANI (i-mon-ee) Residential AODA Treatment Facility in 1991 were launched. By 1980, the community rebuilding effort was well under way. Today, 43 years later, the Harambee Community has put a troubled past behind it. Multimillion dollar commercial and residential developments, completely revitalized neighborhoods, and thriving community agencies, businesses, congregations, and educational institutions have found a home there.

With the support of Milwaukee City Government, WestCare Wisconsin has now launched the Harambee Community Center (HCC). Through the HCC, WestCare Wisconsin serves as the lead Neighborhood Strategic Planning organization for the Historic Harambee Community, and administers housing rehabilitation and community organizing programs within the Harambee Community.

For more information, go to www.westcare.com
WestCare Wyoming

In July 2010, WestCare Wyoming officially began providing substance abuse treatment services in all five Wyoming Department of Corrections prisons: Torrington, Lusk, Newcastle, Riverton and Rawlins. Services include a long-term therapeutic community program for 32 women in Lusk and a 144-bed men’s therapeutic community in Torrington. Torrington is also home to a 64-bed revocation treatment unit.

The two Intensive Treatment Units located at Wyoming Medium Correctional Institution in Torrington are called “House of Determination” and “House of Healing.” These Therapeutic Communities which provide treatment activities 24 hours a day, seven days a week. Each program incorporates structured, social learning activities which are located in the same area in the prison and are segregated from the general population.

WestCare Wyoming 2012 Highlights

• The expansion of the Wyoming Women’s Center Therapeutic Community in Lusk, WY was completed this year with the census now reaching more than fifty women.
• As of this year, WestCare Wyoming is offering substance abuse services at Wyoming Honor Conservation Center Youthful Offender Program (Boot Camp).
• Client Graduations were held in December 2011 for graduates in Torrington and Lusk programs.

For more information, go to www.westcare.com
The overall financial results for WestCare in fiscal year 2012 produced slight growth in overall revenue. Total revenue increased by approximately $100,000 (0.1%) in FY11 compared to the previous fiscal year. Total WestCare consolidated revenue again exceeded $81,500,000 for the fiscal year ended June 30, 2012. This slight revenue increase was attributed primarily to investment interests and client/third-party revenue. Total Unrestricted Net assets exceeded $17,000,000 as of June 30, 2012. WestCare continues to look for opportunities that will enhance its net assets and expand its ability to provide much needed services within our communities.

**WestCare Foundation, Inc., and Subsidiaries Combined Financial Summary**

**STATEMENT OF FINANCIAL POSITION**

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,022,568</td>
</tr>
<tr>
<td>Due from government agencies, net</td>
<td>$13,146,967</td>
</tr>
<tr>
<td>Property and Equipment</td>
<td>$20,676,790</td>
</tr>
<tr>
<td>Prepaid Expenses and Deposits</td>
<td>$1,187,720</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$36,034,045</td>
</tr>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$7,206,952</td>
</tr>
<tr>
<td>Other Payables</td>
<td>$3,845,747</td>
</tr>
<tr>
<td>Long Term Debt</td>
<td>$7,013,005</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$18,065,704</td>
</tr>
<tr>
<td>Unrestricted Net Assets</td>
<td>$17,968,341</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$36,034,045</td>
</tr>
</tbody>
</table>

**CONDENSED STATEMENT OF ACTIVITIES FOR THE YEAR**

<table>
<thead>
<tr>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
</tr>
<tr>
<td>Contributions and Donations</td>
<td>$963,693</td>
</tr>
<tr>
<td>Government Contract Revenue</td>
<td>$77,759,167</td>
</tr>
<tr>
<td>Client and third-party revenue</td>
<td>$2,820,134</td>
</tr>
<tr>
<td>Interest on Investments</td>
<td>$97,736</td>
</tr>
<tr>
<td><strong>Total Revenues and Support</strong></td>
<td>$81,640,370</td>
</tr>
<tr>
<td></td>
<td>$81,542,482</td>
</tr>
</tbody>
</table>

For more information, go to www.westcare.com
2012 WestCare Revenues by Subsidiaries

<table>
<thead>
<tr>
<th>LOCATION</th>
<th>TOTAL REVENUES</th>
<th>PERCENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Guidance Care Center</td>
<td>$7,601,798</td>
<td>10%</td>
</tr>
<tr>
<td>Village South</td>
<td>$9,184,335</td>
<td>11%</td>
</tr>
<tr>
<td>Village Virgin Islands</td>
<td>$1,829,587</td>
<td>2%</td>
</tr>
<tr>
<td>WestCare Arizona</td>
<td>$1,683,757</td>
<td>2%</td>
</tr>
<tr>
<td>WestCare California</td>
<td>$29,384,599</td>
<td>36%</td>
</tr>
<tr>
<td>WestCare Florida</td>
<td>$6,592,052</td>
<td>8%</td>
</tr>
<tr>
<td>WestCare Georgia</td>
<td>$2,341,062</td>
<td>3%</td>
</tr>
<tr>
<td>WestCare Illinois</td>
<td>$5,621,899</td>
<td>7%</td>
</tr>
<tr>
<td>WestCare Kentucky</td>
<td>$2,365,565</td>
<td>3%</td>
</tr>
<tr>
<td>WestCare Minnesota</td>
<td>$8,021</td>
<td>(less than 1%)</td>
</tr>
<tr>
<td>WestCare North Carolina</td>
<td>$835,465</td>
<td>1%</td>
</tr>
<tr>
<td>WestCare Nevada</td>
<td>$10,001,090</td>
<td>12%</td>
</tr>
<tr>
<td>WestCare Pacific Islands</td>
<td>$507,597</td>
<td>(less than 1%)</td>
</tr>
<tr>
<td>WestCare Tennessee</td>
<td>$197,750</td>
<td>(less than 1%)</td>
</tr>
<tr>
<td>WestCare Washington</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>WestCare Wisconsin</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>WestCare Wyoming</td>
<td>$2,899,935</td>
<td>4%</td>
</tr>
</tbody>
</table>

Village Virgin Islands: $1,829,587 (3%)

For more information, go to www.westcare.com
Richard E. Steinberg  
*President and CEO*

Peter Ventrella  
*Executive Vice President and Chief Financial Officer*

John Sheehan  
*Chief Operating Officer*

Peter Sullins  
*Chief of Staff*

Robert Neri  
*Senior Vice President and Chief Clinical Officer*

Jim Hanna  
*Senior Vice President and General Counsel*

Maurice Lee  
*Senior Vice President, Western Region*

Mike Lavin  
*Senior Vice President of Operations*

Leslie Balonick  
*Senior Vice President, Eastern Region*

Frank Rabbito  
*Senior Vice President, Florida and Caribbean*

Judi Kosterman  
*Senior Vice President, Veterans, Donations, Marketing*

Keith Spresser  
*Chief Information Officer*

Kirby Burgess  
*Endowment*

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“Power properly understood is nothing but the ability to achieve purpose. It is the strength required to bring about social, political and economic change.”  
– Martin Luther King Jr.

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For more information, go to www.westcare.com
“Our real problem, then, is not our strength today; it is rather the vital necessity of action today to ensure our strength tomorrow.”

– Dwight D. Eisenhower

For more information, go to www.westcare.com
WestCare Foundation
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P.O. Box 94738
Las Vegas, Nevada 89193-4738
Phone: 702-385-2090

WestCare Foundation
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Phone: 727-502-0188

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Bullhead City, Arizona 86439
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Atlanta, Georgia 30315
Phone: 404-761-7485

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Chicago, Illinois 60664-0323
Phone: 312-558-1365

WestCare Kentucky
P.O. Box 3814
Pikeville, Kentucky 41502
Phone: 606-754-7077

WestCare North Carolina
633 Shepards Way Lane
Manson, NC 27553
Phone: 252-366-9380

“The difference between a successful person and others is not a lack of strength, not a lack of knowledge, but rather a lack of will.”
– Mahatma Gandhi

For more information, go to www.westcare.com
REGIONAL OFFICES

WestCare Nevada
401 South Martin Luther King Boulevard
Las Vegas, Nevada 89106
Phone: 702-385-3642

WestCare Pacific Islands
P.O. Box 23873 GMF
Barrigada, Guam 96921
Phone: 671-472-0218/9

WestCare Tennessee
1246 Main Street
Sneedville, Tennessee 37869
Phone: 423-300-0609

The Village -
Virgin Islands Partners in Recovery
P.O. Box 5105
Christiansted, St. Croix, USVI 00823-5105
Phone: 340-719-9900/9800

WestCare Wisconsin
P.O. Box 12629
Milwaukee, Wisconsin 53212
Phone: 414-239-9359

WestCare Wyoming
7076 Road 55F
Torrington, Wyoming 82240
Phone: 641-243-4103

For more information, go to www.westcare.com

“Do not go where the path may lead, go instead where there is no path and leave a trail.”

Ralph Waldo Emerson
The WestCare Foundation is a non-profit, 501(c)(3) organization.

The generous financial support of the community enables WestCare to continue the mission of empowering everyone to engage in a process of healing, growth and change benefiting themselves, their families, co-workers and communities.

For more information on ways to support the WestCare Foundation please contact:
WestCare Endowment
900 Grier Drive, Las Vegas, Nevada 89119-3701
Telephone 702-385-2090.

Additional information is also available on the WestCare Foundation Web Site at www.westcare.com.

“It’s not the load that breaks you down
– it’s the way you carry it.”

– Lou Holtz

For more information, go to www.westcare.com
“It is not the strongest of the species that survive, nor the most intelligent, but the one most responsive to change.” – Charles Darwin

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Arizona • California • Florida • Georgia • Illinois • Kentucky • Minnesota • Nevada • North Carolina
Pacific Islands • Tennessee • U.S. Virgin Islands • Washington • Wisconsin • Wyoming

UPLIFTING THE HUMAN SPIRIT